
Lease & Post Retirement Benefit

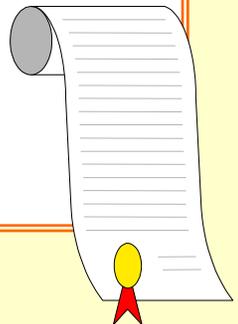
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Leases

Leasing Facts

Lease – contractual agreement between a lessor (owner) and a lessee (user or renter) that gives the lessee the right to use an asset owned by the lessor for the lease term

MLP – minimum lease payments (MLP) of the lessee to the lessor according to the lease contract



Leases

Lease Accounting and Reporting

(1) Capital Lease Accounting For leases that transfer substantially all benefits and risks of ownership—accounted for as an asset acquisition and a liability incurrence by the lessee, and as a sale and financing transaction by the lessor

A lessee classifies and accounts for a lease as a capital lease if, at its inception, the lease meets *any* of four criteria:

- (i) lease transfers ownership of property to lessee by end of the lease term
- (ii) lease contains an option to purchase the property at a bargain price
- (iii) lease term is 75% or more of estimated economic life of the property
- (iv) present value of rentals and other minimum lease payments at beginning of lease term is 90% or more of the fair value of leased property less any related investment tax credit retained by lessor

(2) Operating Lease Accounting For leases other than capital leases—the lessee (lessor) accounts for the minimum lease payment as a rental expense (income)

Leases

Lease Disclosure and Off-Balance-Sheet Financing

Lease Disclosure

Lessee must disclose: (1) future MLPs separately for capital leases and operating leases — for each of five succeeding years and the total amount thereafter, and (2) rental expense for each period an income statement is reported

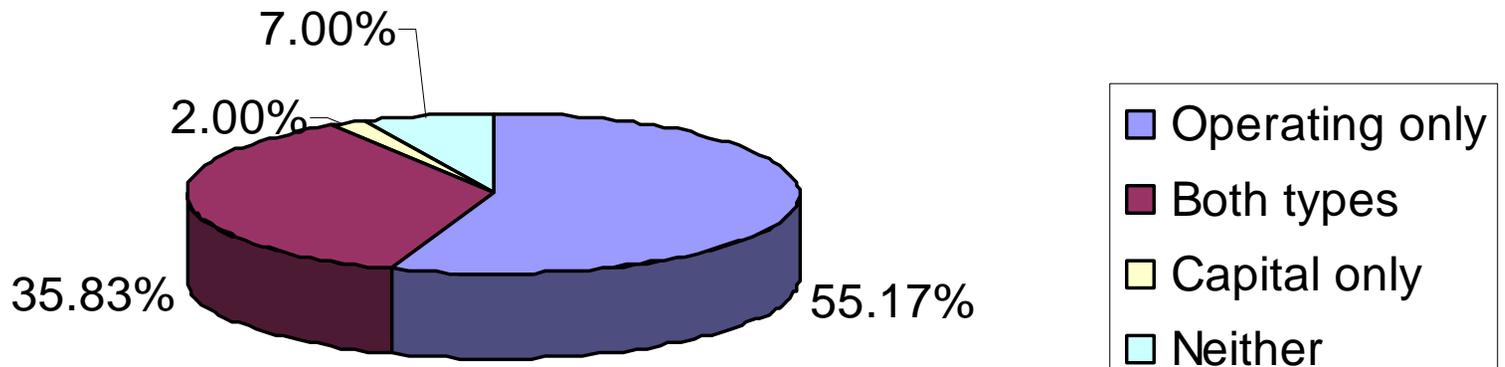
Off-Balance-Sheet Financing

Off-Balance-Sheet financing is when a lessee structures a lease so it is accounted for as an operating lease when the economic characteristics of the lease are more in line with a capital lease—neither the leased asset nor its corresponding liability are recorded on the balance sheet

Leases

Frequency of Capital and Operating Leases

Frequencies of Different Lease Types - Lessee



Leases

Accounting for Leases – An Illustration

Lease Facts

- A company leases an asset on January 1, 2000 -- it has no other assets or liabilities
- Estimated economic life of leased asset is 5 years with no salvage value -- company will depreciate the asset on a straight-line basis over its life
- Lease has a fixed non-cancelable term of 5 years with annual MLPs of \$2,505 paid at the end of each year
- Interest rate on the lease is 8% per year



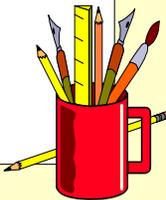
Leases

Accounting for Leases – Illustration (continued)

Lease Amortization Schedule

Year	Beg. Year Liability	Interest and Principal Components of MLP			Year-end Liability
		Interest	Principal	Total	
2000	\$10,000	\$ 800	\$ 1,705	\$ 2,505	\$8,295
2001	8,295	664	1,841	2,505	6,454
2002	6,454	517	1,988	2,505	4,466
2003	4,466	358	2,147	2,505	2,319
2004	2,319	186	2,319	2,505	0
Totals		\$2,525	\$10,000	\$12,525	

Straight-line depreciation
\$2,000 per year $([\$10,000 - \$0]/5 \text{ years})$



Leases

Effects of Lease Accounting

Impact of Operating Lease when Capital Lease is Apt:

- **Operating lease understates liabilities—improves solvency ratios such as debt to equity**
- **Operating lease understates assets—can improve return on investment ratios**
- **Operating lease delays expense recognition—overstates income in early term of the lease and understates income later in lease term**
- **Operating lease understates current liabilities by ignoring current portion of lease principal payment—inflates current ratio & other liquidity measures**
- **Operating lease includes interest with lease rental (an operating expense)—understates both operating income and interest expense, inflates interest coverage ratios, understates operating cash flow, & overstates financing cash flow**



Postretirement Benefits

Postretirement Benefits Facts

Defined -- Employer-provided benefit(s) to employees after retirement

Two kinds of Postretirement Benefits

Pension benefits -- Employer-provided monetary pension benefits to employees after retirement, e.g., monthly stipend until death

Other Postretirement Employee Benefits (OPEB) -- Employer-provided non-pension (usually nonmonetary) benefits after retirement, e.g., health care and life insurance



Postretirement Benefits

Pension Basics

Pension Plan – agreement with employer to provide pension benefits involving 3 entities: employer-who contributes to the plan; employee-who derives benefits; and pension fund

Pension Fund Assets – account administered by a trustee, independent of employer, entrusted with responsibility of receiving contributions, investing them in a proper manner, & disbursing pension benefits to employees

Vesting – specifies employee's right to pension benefits regardless of whether employee remains with the company or not; usually conferred after employee serves some minimum period with the employer

Pension Plan Categories

Defined benefit – a plan specifying amount of pension *benefits* that employers promise to provide retirees; *employer* bears risk of pension fund performance

Defined contribution – a plan specifying amount of pension *contributions* that employers make to the pension plan; *employee* bears risk of pension fund performance

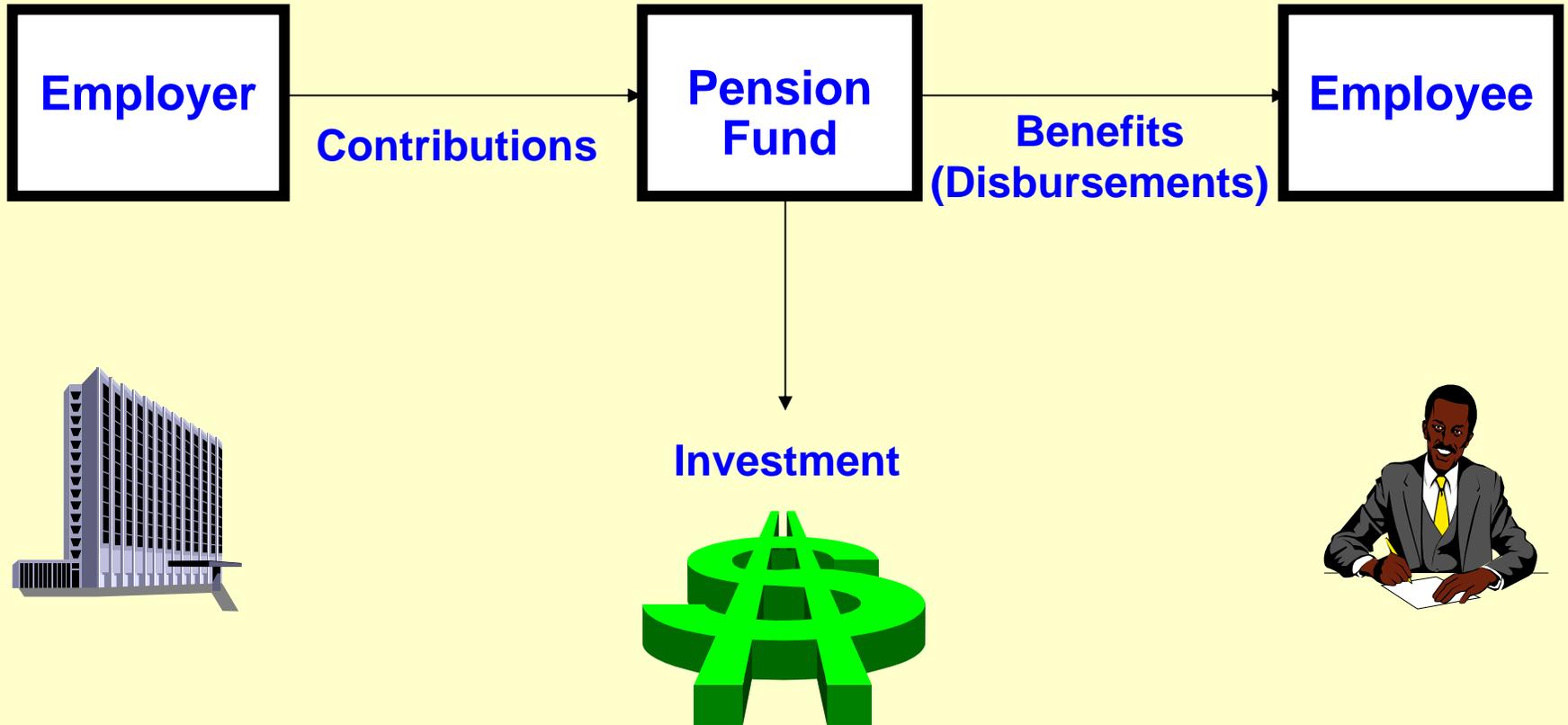
Focus of Pension Analysis

Defined benefit plans constitutes the major share of pension plans and are the focus of analysis given their implications to future company performance and financial position



Postretirement Benefits

Elements of the Pension Process



Postretirement Benefits

Illustration of Pension Accumulation and Disbursement for a Defined Benefits Plan



Annual payments into the fund required to accumulate to \$134,200 in 15 years with a discount rate of 8% per annum

Contributions =
\$4,942 per annum

← 15 years →

Preretirement

Funds required at employees' retirement:
Present value of 10 payments of \$20,000 per annum with a discount rate of 8% per annum

\$134,200

Retirement

Annual benefits of \$20,000 paid to employee for 10 years

Benefits =
\$20,000 per annum

← 10 years →

Postretirement

Postretirement Benefits

Three Alternative Definitions of Pension Obligation

Accumulated benefit obligation (ABO) – actuarial present value of pension benefits payable to employees at retirement based on their current compensation and service to-date

Project benefit obligation (PBO) – actuarial estimate of future pension benefits payable to employees on retirement based on expected future compensation and service to-date

Vested benefit obligation (VBO) – actuarial estimate of future pension benefits payable to employees at retirement based on current compensation & benefits vested to employees

Relation between Plan Assets and Funded Status

Funded Status – Difference between the value of the plan assets and the PBO

Note: Plan is *overfunded* (*underfunded*) when value of plan assets exceeds (is less than) PBO

Net Economic Position – PBO less the value of the plan assets

Postretirement Benefits

Economic Pension Cost

Economic pension cost -- net cost arising from changes in net economic position for a period; includes both *recurring* and *nonrecurring* components along with *return on plan assets*

Recurring pension costs consist of two components:

Service cost – actuarial present value of pension benefit earned by employees

Interest Cost – increase in projected benefit obligation arising when pension payments are one-period closer to being made; computed by multiplying beginning-period PBO by the discount rate

Nonrecurring pension costs consist of two components:

Actuarial Gain or Loss – change in PBO that occurs when one or more actuarial assumptions are revised in estimating PBO

Prior Service Cost – effects of changes in pension plan rules on PBO

Return on plan assets:

Actual return on plan assets – pension plan's earnings, consisting of investment income—capital appreciation and dividend and interest received, less management fees; plus realized and unrealized appreciation (or minus depreciation) of other plan assets



Postretirement Benefits

Pension Accounting Example – The Facts

- A pension plan with a single employee, J. Smith, who joins the plan exactly 5 years ago on January 1, 1996; Smith is due to retire on Dec. 31, 2020, and is expected to live for 10 years after retirement
- J. Smith's current compensation is \$10,000 per year; actuarial estimates indicate compensation is expected to increase 4% per year over the next 20 years
- Pension plan specifies the following formula for determining an employee's pension benefit: "Annual pension is equal to one week's compensation at time of retirement for each year with the plan"; employees vest 4 years after joining the plan
- At Dec. 31, 2000, the fair value of assets in the pension fund is \$2,000; in 2001, the employer contributes \$200 to the pension fund
- Return on pension assets is 22% in 2001; long-term return is expected to be 10% per year
- Discount rate is 7% per year



Postretirement Benefits

Pension Accounting Example – Pension Obligation

Determining Pension Obligations under Different Assumptions—J. Smith Example

	2000		2001		
	Actual	Formula Projected	Projected	Assumption Change Actuarial	Formula Plan
At Dec. 31, 2020 (Retirement)					
Salary per year	\$10,000	\$21,911	\$21,911	\$26,533	\$26,533
Pension per year	962	2,107	2,528	3,061	4,592
Value of pension	6,753	14,798	17,757	21,503	32,254
At Dec. 31, 2000					
Present value of pension	1,745	3,824			
At Dec. 31, 2001					
Present value of pension		4,091	4,910	5,946	8,919

Vested benefits (VBO)	\$1,745
+ Benefits not vested	0
= Accumulated benefit obligation (ABO)	\$1,745
+ Effect of estimated increase in compensation	2,079
= Projected benefit obligation (PBO)	\$3,824

Note: $PBO \geq ABO \geq VBO$

Postretirement Benefits

Pension Accounting Example – Economic Pension Cost

Recurring costs for J. Smith example:

- PBO increases by \$819 in 2001 because Smith works an extra year – hence, the term *service cost*
- Present value increases from \$3,824 in 2000 to \$4,092 in 2001—this \$267 increase arises from the time value of money – hence, the term *interest cost* (also computed as 7% x \$3,824)

Nonrecurring costs for J. Smith example:

- Actuarial change (4% to 5% growth) increases estimated compensation at retirement from \$21,911 to \$26,533 and increases the PBO at end of 2001 by \$1,036 (from \$4,910 to \$5,946) — an actuarial loss
- Pension formula changes to one-and-one-half week's compensation per year of service results in the pension benefit per year increasing by 50% from \$3,061 to \$4,592, which increases PBO by \$2,973 (\$8,919 - \$5,946) — a prior service cost

Return on plan assets for J. Smith example:

- Actual return on plan assets is \$440 (22% of \$2,000)

In sum, net economic pension cost for the J. Smith example is:

<u>Recurring costs:</u>	
Service cost	\$ 819
Interest cost	267
<u>Nonrecurring costs:</u>	
Actuarial gain or loss	1,036
Prior service cost	<u>2,973</u>
Gross economic pension cost	\$ 5,095
Less return on plan assets	<u>(440)</u>
Net economic pension cost	\$ 4,655

Postretirement Benefits

Pension Accounting Example – Articulation of Net Economic Position and Economic Pension Cost: J. Smith Example

Pension Asset			
Beginning balance	2,000		
Contributions	200		
Return on assets	440	Benefits paid	0
Ending balance	2,640		

Pension Obligation			
		Beginning balance	3,824
		Service cost	819
		Interest cost	267
		Actuarial gain or loss	1,036
Benefits paid	0	Prior service cost	2,973
			5,095
		Ending balance	8,919

Economic Pension Cost	
Recurring costs	
Service cost	819
Interest cost	267
Nonrecurring costs	
Actuarial gain or loss	1,036
Prior service cost	2,973
Gross pension cost	5,095
Less return on assets	(440)
Net pension cost	4,655

Net Economic Position (Funded Status)			
Contributions	200	Beginning balance	1,824
Return on assets	440	Gross pension cost	5,095
Ending balance	6,279		



Postretirement Benefits

Reported (or Net Periodic) Pension Cost

Reported pension cost -- defers recognition of economic effects vis-à-vis economic pension cost; each deferral (and amortization) follows:

Expected return on plan assets reduces reported pension cost -- gains and losses from the difference between expected and actual returns are deferred and amortized to reduce volatility; expected return on plan assets is computed by multiplying the expected long-term rate of return on plan assets by the market value of plan assets at the beginning of the period.

Deferral and amortization of net gains and losses arise from the delayed recognition of deviations from expectations regarding both pension obligations and pension assets—net gains and losses consist of (1) the difference between actual and expected return on plan assets and (2) actuarial gains and losses

Deferral and amortization of prior service cost is the process of delaying recognition of prior service cost effects on reported pension cost (through amortization)

Deferral and amortization of transition loss or gain arise when a plan is initially adopted—amortized over the average remaining service period of qualified employees

Net Reported Position (or Reported Status)

Net Reported Position -- is the cumulative reported pension cost net of cumulative contributions—for this reason, the liability (or asset) reported in the balance sheet is called Accrued (or Prepaid) Pension Cost.

Postretirement Benefits

Pension Accounting Example – Reported Pension Cost

- Expected return on plan assets — \$200 (10% of \$2,000) in the J. Smith example
- Deferral and amortization of net gains and losses — deferred net gains or losses is \$796 (\$1,036 actuarial loss less \$240 nonrecurring return), of which \$21 (1/20 of the excess of \$796 over 10% of \$3,824) is amortized in 2001 for the J. Smith example
- Deferral and amortization of prior service cost — prior service cost of \$2,973 is deferred and \$149 (1/20 x \$2,973) is amortized in the J. Smith example
- Deferral and amortization of transition loss or gain — no transition gain or loss in the J. Smith example

Economic Pension Cost versus Reported Pension Cost—J. Smith Example

<u>Economic pension cost</u>		<u>Smoothing</u>	<u>Reported pension cost*</u>	
Service cost	\$ 819	\$ —	Service cost	\$ 819
Interest cost	267	—	Interest cost	267
Actual return	(440)	(240)	Expected return	(200)
Actuarial gain or loss	1,036	<u>1,036</u>		—
Net gain or loss	—	\$ 796		—
Prior service cost	2,973	2,973		—
Amortization:		(21)		
		<u>(149)</u>	Net gain or loss	21
Total	\$ 4,655	\$ 3,612	Prior service cost	<u>149</u>
				\$ 1,056

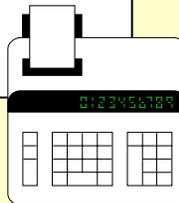
* This also is referred to as Net Periodic Pension Cost.

Postretirement Benefits

Pension Accounting Example – Net Reported Position (Reported Status)

Reported Status of Pension Fund in Balance Sheet—J. Smith Example

Projected benefit obligation	\$(8,919)
Plan assets	<u>2,640</u>
Funded status	\$(6,279)
Unrecognized transition asset	0
Unrecognized net gain or loss	775
Unrecognized prior service cost	<u>2,824</u>
Accrued pension cost (reported status)	<u>\$(2,680)</u>



Postretirement Benefits

Features of OPEB Accounting

(similar to pension accounting)

Net cost reporting – consequences of events and transactions affecting OPEB plans are reported as a single amount—this amount includes at least three components: (1) present value of the accrued cost of deferred compensation promised in exchange for employee service, (2) interest cost accruing from the passage of time until these benefits are paid, and (3) returns from the investment in the plan's assets

Delayed recognition -- certain changes in postretirement obligations, including those arising as a result of a plan initiation or amendment, and certain changes in the value of plan assets that are set aside to meet these obligations, are recognized through a process of deferral and amortization

Offsetting -- plan assets restricted for payment of postretirement benefits offset the accumulated postretirement benefit obligation in determining amounts recognized in the balance sheet

Language of OPEB Accounting

Accumulated Postretirement Benefit Obligation (APBO) – **employer's OPEB obligation**

Expected Postretirement Benefit Obligation (EPBO) – **total actuarially determined costs of providing future OPEB, recognized over the employee's expected service period**

Note: APBO is the portion of EPBO “earned” by employee services as of a given date (accumulated benefits recognized to-date). Funded status of OPEB is the difference between APBO and the value of OPEB plan assets



Postretirement Benefits

Reported OPEB Cost

Reported OPEB cost includes these components:

Service costs — actuarial present value of OPEB “earned” by employees during the period; portion of EPBO attributable to the current year

Interest costs — imputed growth in APBO during the period using an assumed discount rate; interest is compounded because APBO is recognized on a present value basis

Amortization of net gains and losses — amounts arising when actual experience of the plan differs from initial estimates or, alternatively, if the expected return on assets differs from actual return; these amounts are deferred and amortized

Amortization of prior service costs — costs arising from plan amendments that change benefits and are attributed to employee service rendered prior to the amendment date; these costs are deferred and amortized

Amortization of transition obligation — costs arising from initial adoption, called *transition obligation*, are identified and measured as the difference between APBO and plan assets (if any) minus any postretirement liabilities previously recorded; either immediately recognize the transition obligation with a charge to income or amortize it

Expected return on plan assets — this return reduces the net annual postretirement expense if the plan is funded; the difference between actual and expected return is deferred and included in the unrecognized portion of net gains and losses



Postretirement Benefits

Economic and Reported Postretirement Costs-Merck & Co. Inc.

	<u>Economic</u>	<u>Deferred</u>	<u>Amortized</u>	<u>Reported</u>
Pension				
Service cost	\$ 190	\$ 0	\$ 0	\$ 190
Interest cost	217	0	0	217
Losses(gains) n investment	258	(546)	0	(288)
Actuarial (gains) losses	283	(283)	0	0
Other losses (gains)	(6)	6	0	0
Amortization	<u>0</u>	<u>0</u>	<u>28</u>	<u>28</u>
Total costs (gains)	<u>\$ 943</u>	<u>\$ (823)</u>	<u>\$ 28</u>	<u>\$ 148</u>
OPEB				
Service cost	\$ 53	\$ 0	\$ 0	\$ 53
Interest cost	77	0	0	77
Losses(gains) in investments	57	(141)	0	(85)
Actuarial (gains) losses	177	(177)	0	0
Other	0	0	0	0
Amortization	<u>0</u>	<u>0</u>	<u>(11)</u>	<u>(11)</u>
Total costs	<u>\$ 364</u>	<u>\$ (318)</u>	<u>\$ (11)</u>	<u>\$ 34</u>
Total				
Service cost	\$ 243	\$ 0	\$ 0	\$ 243
Interest cost	295	0	0	295
Losses(gains) in investments	315	(687)	0	(373)
Actuarial (gains) losses	460	(460)	0	0
Other losses	(6)	6	0	0
Net amortization	<u>0</u>	<u>0</u>	<u>17</u>	<u>17</u>
Total costs (gains)	<u>\$ 1,307</u>	<u>\$ (1,141)</u>	<u>\$ 17</u>	<u>\$ 182</u>

Postretirement Benefits

Effect of Actuarial Assumptions on Benefit Obligation and Cost

Assumption	Direction of Change	Direction of Effect on			
		Economic*		Reported*	
		Position	Cost	Position	Cost
Discount Rate	+ -	+ -	- +	Indefinite Indefinite	Indefinite Indefinite
Expected Return	+ -	No effect No effect	No effect No effect	+ -	- +
Growth Rate**	+ -	- +	+ -	- +	+ -

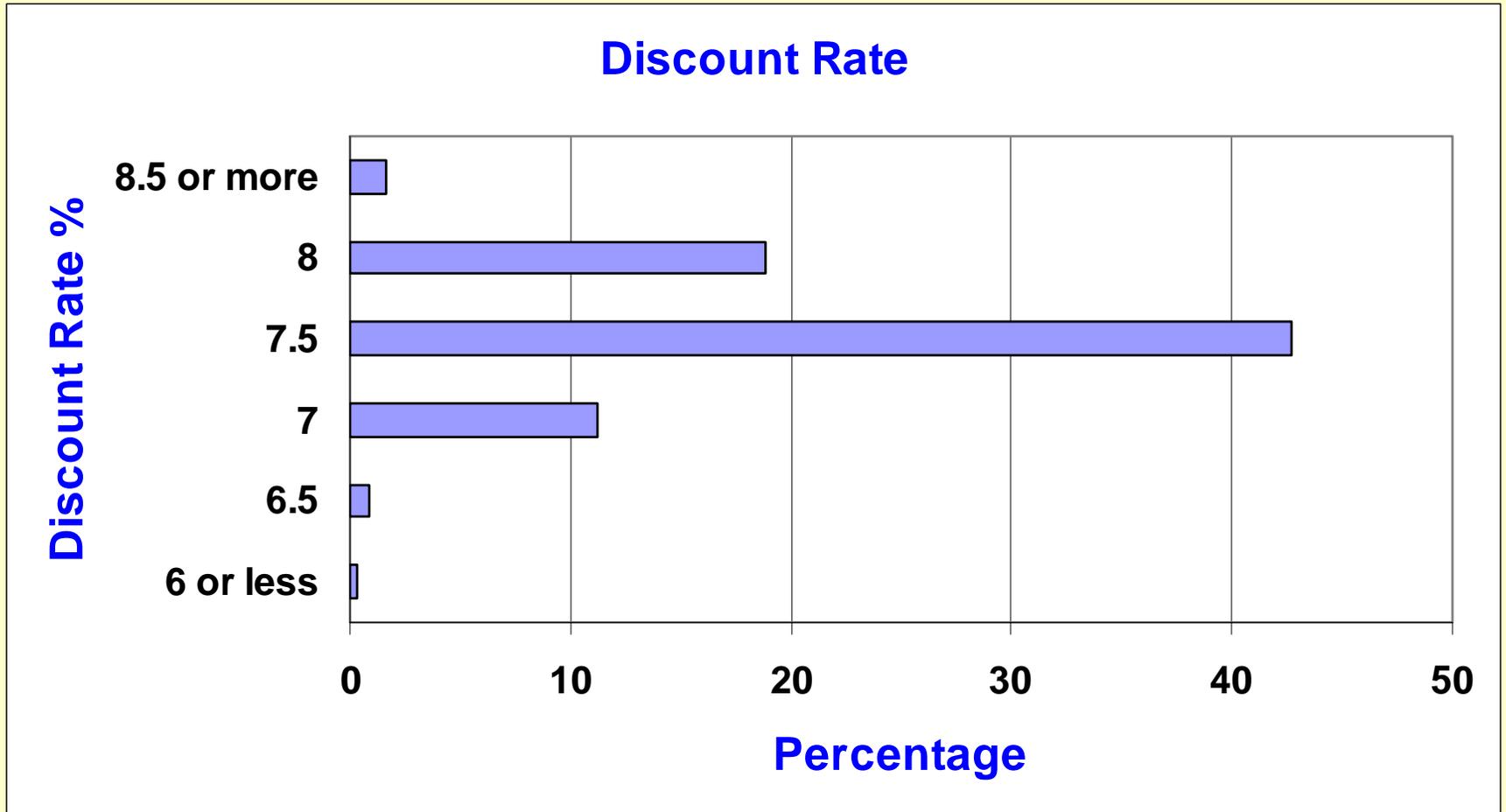
Notes: * Economic position refers to funded status and reported position refers to accrued benefit or cost.

** Growth rate pertains to both compensation and health care costs.



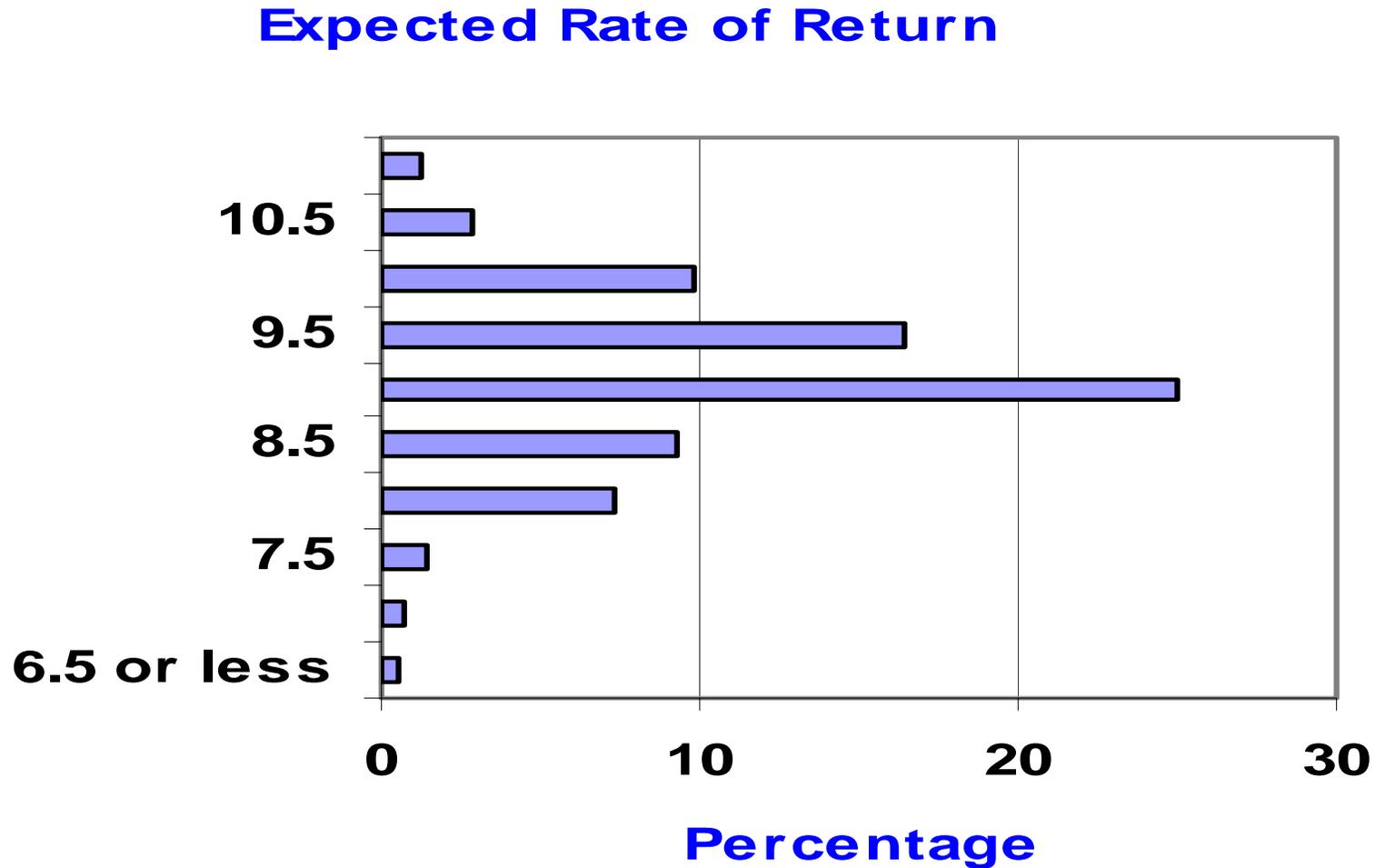
Postretirement Benefits

Frequency Distribution of Actuarial Assumptions



Postretirement Benefits

Frequency Distribution of Actuarial Assumptions



Postretirement Benefits

Frequency Distribution of Actuarial Assumptions

Compensation Increase

